

**Questions for Peer Review Phase 4**  
**Post-Award Peer Review of Services Acquisitions**

1. **Contractor Performance Assessment:** Does the Government team conduct a periodic review to ensure that the program is on course with respect to cost, schedule, and performance requirements and that any necessary adjustments are made? Does the program meet or exceed established cost, schedule, and performance criteria? Are CPARS ratings appropriately justified with sufficient narrative, in accordance with the [CPARS User Manual](#)?
2. **Use of Contract Mechanisms and Maintaining Competition:** If this service acquisition employs a multiple-award IDIQ approach, is there robust competition for task orders? Are there opportunities to on- and off-ramp contractors? Is the appropriate contract type utilized? Are the requirements well-defined? Are effective cost and pricing methods utilized to support negotiation and award of task orders? Are there appropriate contract oversight mechanisms in place?
3. **Contractor's Subcontract Management and Small Business Participation:** Does the Government team monitor and evaluate the contractor's use, management, and oversight of subcontractors? How does the acquisition team encourage small business participation? What were the prime contractor's goals for small business subcontracting, and were those goals met?
4. **Contract Surveillance:** Is there an appropriate level of staffing of Government contract management and oversight functions, to include CORs?
5. **Assessment of Excessive Pass-Through Charges:** What is the extent of any pass-throughs to subcontractors, and excessive pass-through charges (as defined in section 852 of the John Warner National Defense Authorization Act for Fiscal Year 2007), by the contractor?
6. **Inherently Governmental Functions:** For service acquisitions under which one contractor provides oversight for services performed by other contractors, does the Government team periodically evaluate the extent of the agency's reliance on the contractor to perform acquisition functions closely associated with inherently governmental functions, as defined in section 2383(b)(3) of title 10, United States Code?
7. **Conflicts of Interest:** For service acquisitions under which one contractor provides oversight for services performed by other contractors, does the Government team periodically evaluate the organizational and/or financial interest of any prime contractor performing acquisition functions in any contract or subcontract with regard to which the contractor provided advice or recommendations to the agency?
8. **Objective Incentives:** For contracts with award and/or incentive fee, are objective criteria utilized, whenever possible, to measure contract performance? Are award/incentive fees paid in a manner consistent with DoD policy, or with a corrective action plan in place to address past inconsistencies?
9. **Lessons Learned:** Has the acquisition team identified something it would do differently if it had to start over again? Any lessons learned?
10. **Best Practices:** Has the acquisition team identified any unique practices, procedures, techniques, clauses, or other approaches that should be considered as a candidate for a DoD-wide best practice?